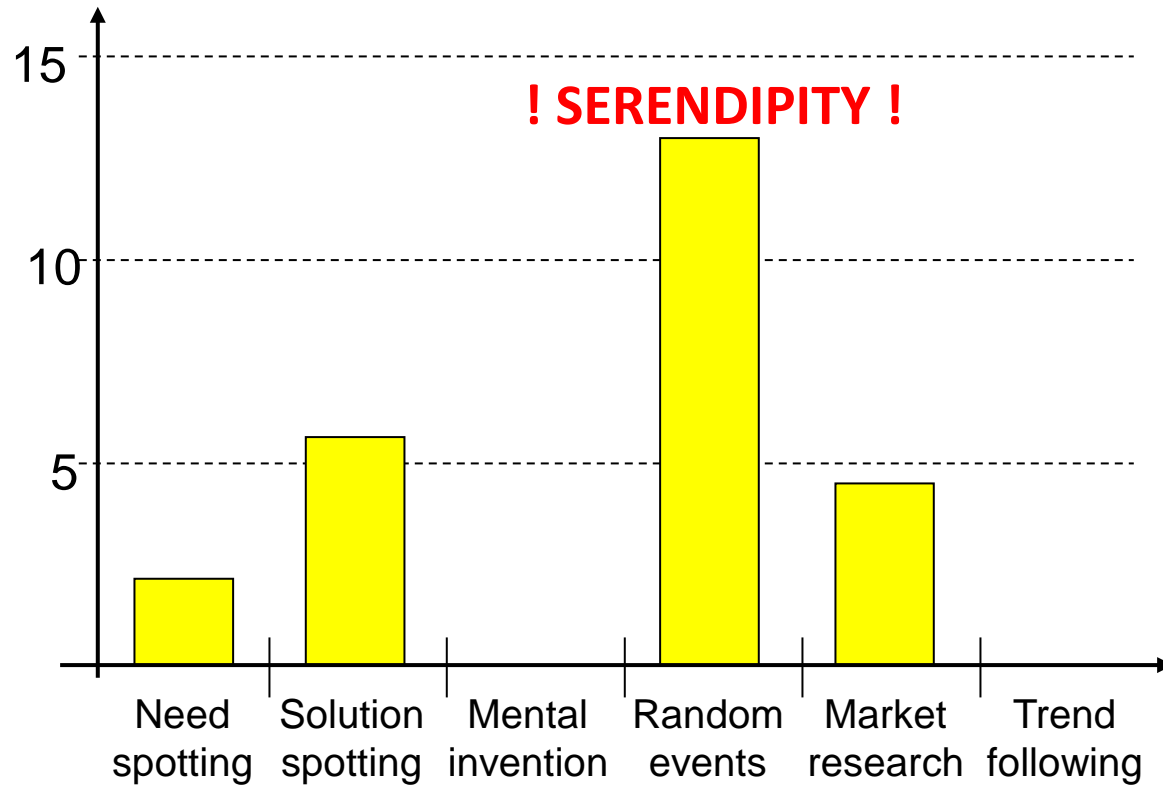


# Wait for the UNEXPECTED



Goldenberg, J., Lehmann, D. and Mazursky, D., (2001), The Idea Itself and the Circumstances of Its Emergence as Predictors of New Product Success, *Management Science* 47, n.1: 69-84.

# But I can not

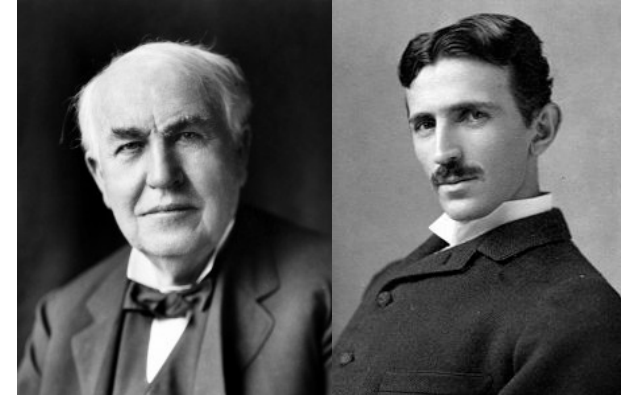
build a shower  
for enhancing  
innovation



offer you a beer and  
let you talk with  
your friends



ask Thomas and  
Nicolas for advices



Am I right? I'm not affirming that you'll develop a successful product, but for sure you can patent something not patented yet.

# Design around = Inventing around

- An **invention**\* means an idea of an inventor which permits in practice **the solution** to a **specific problem** in the field of technology (Golzio).
- Don't be **creative** in reading: you may wrongly attribute merits to the invention (Golzio).
- Tomorrow someone will **invent** something not patented yet and our goal is to **patent it today**.

\* from Malaysian Patent Act

# How to make it possible?

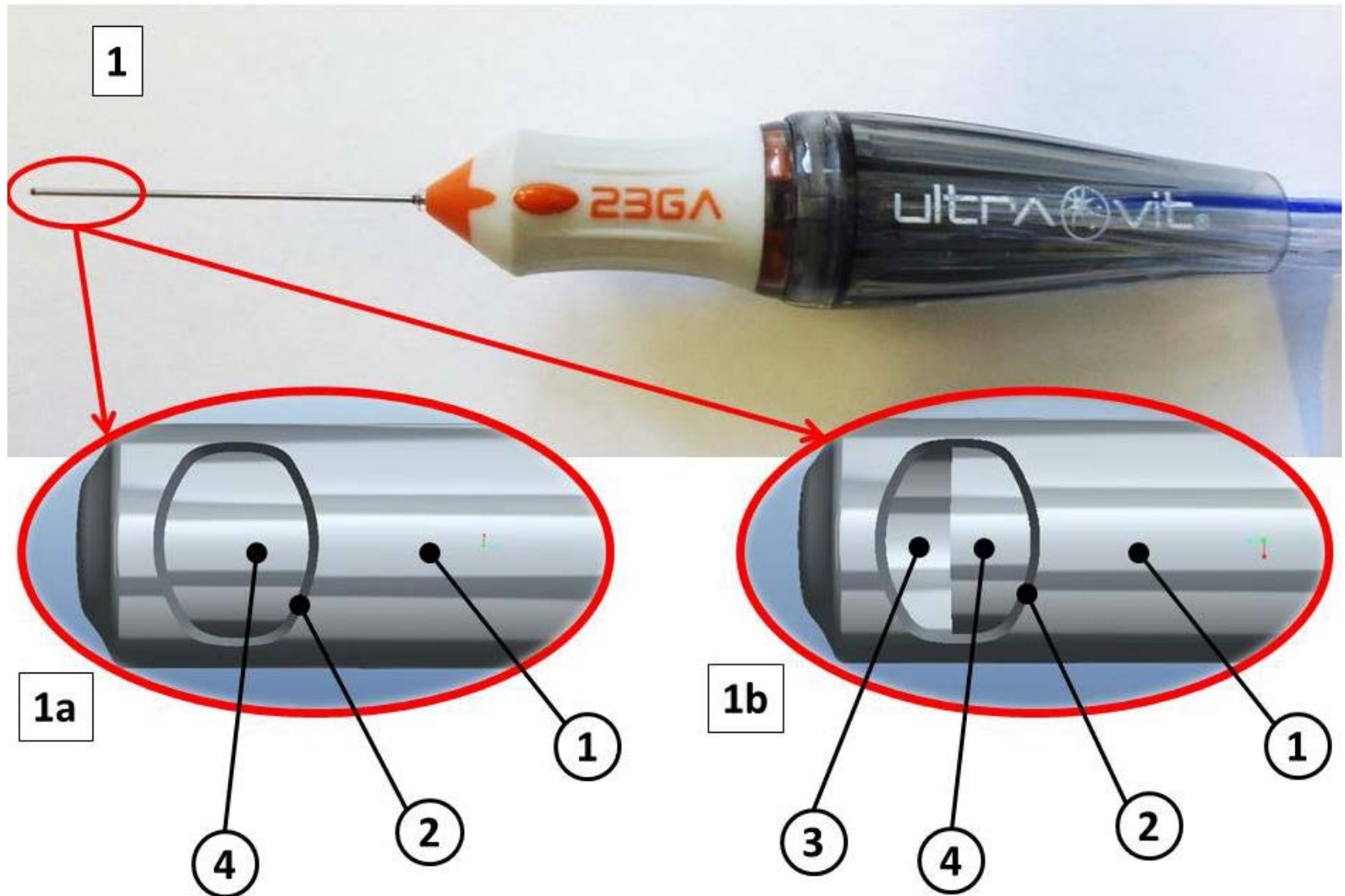
- «Creativity as an exact science». Altshuller → 40 Inventive principles.
- Formalizing problems to find analogical solutions.
- Heuristics (*eu*=good+ *risko*=to find).
  - Functional reasoning.
  - Nine screens.

# Case study\*

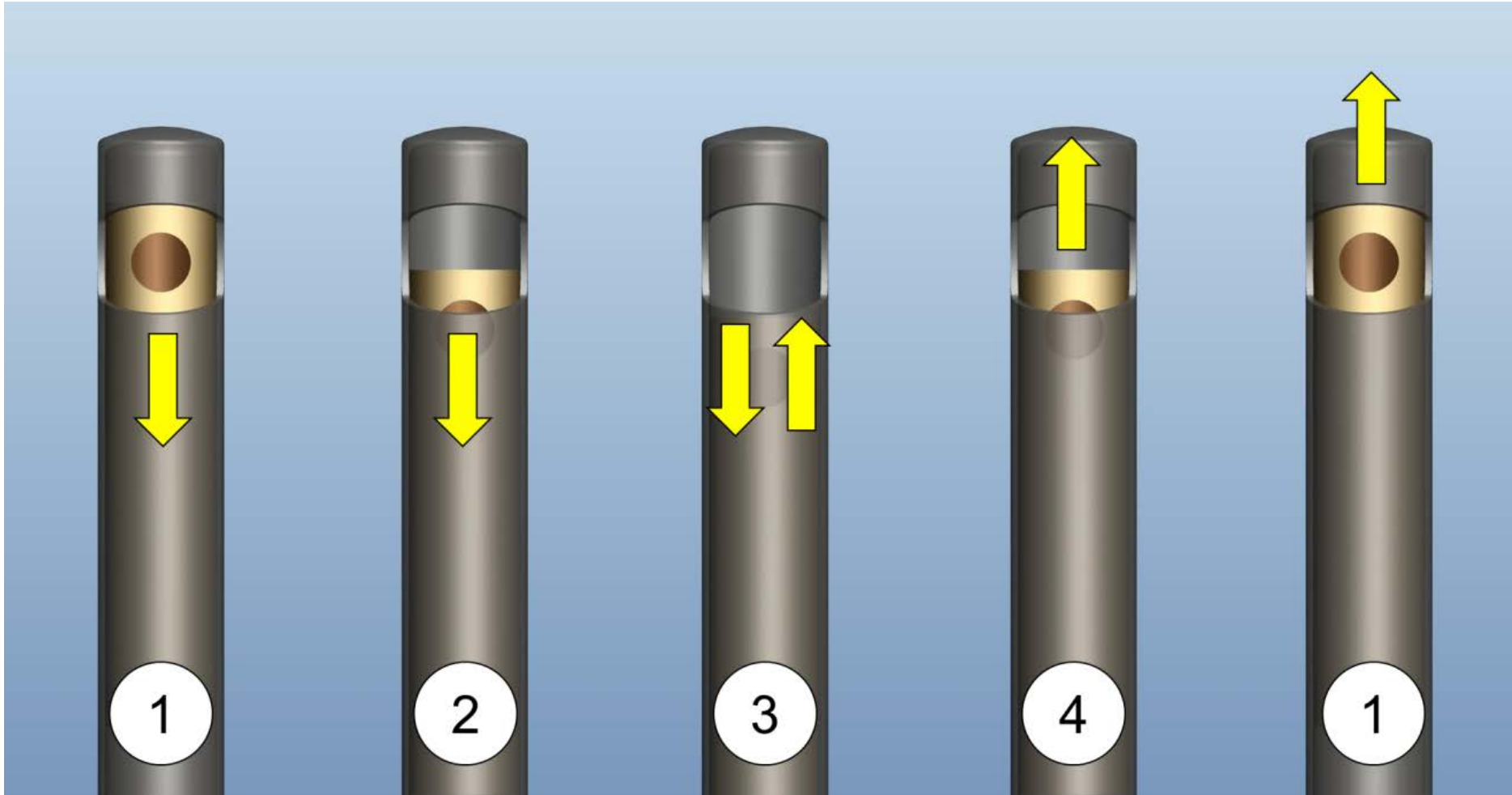
- 2011, Prof. S. Rizzo asked us to create a hole in a vitrectomy probe to increase the vitreous flow → it implies 2 consequences:
  - It makes possible a further reduction of probe size still maintaining interesting flows.
  - It allows the surgeon to decrease the surgery time.
- But something new was hidden/embedded in the solution..

\* The only case we are authorized to disclose

# How does the vitrectomy probe work?

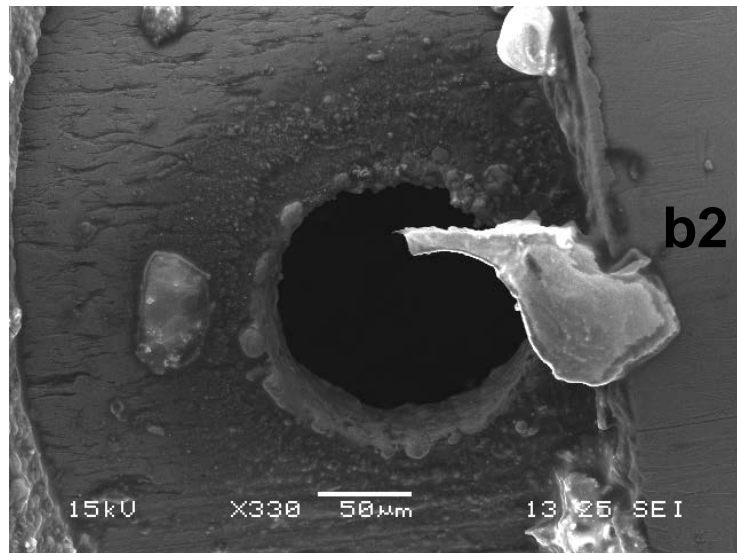
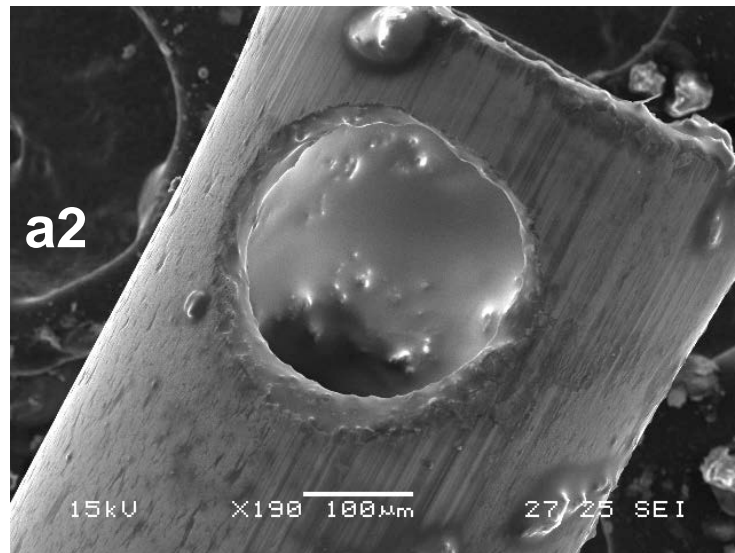
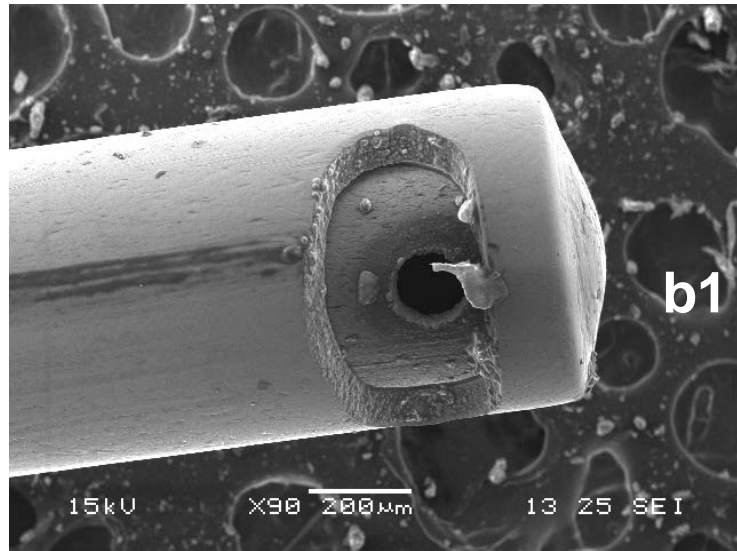
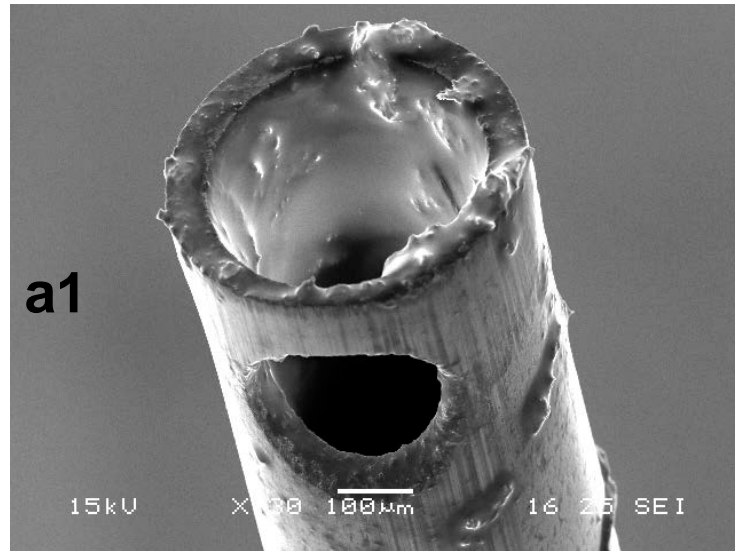


# The idea to be developed





# The manufactured vitrectomy probes





... but

- Hayafuji et al., 1992, US005106364A

Fig. 3

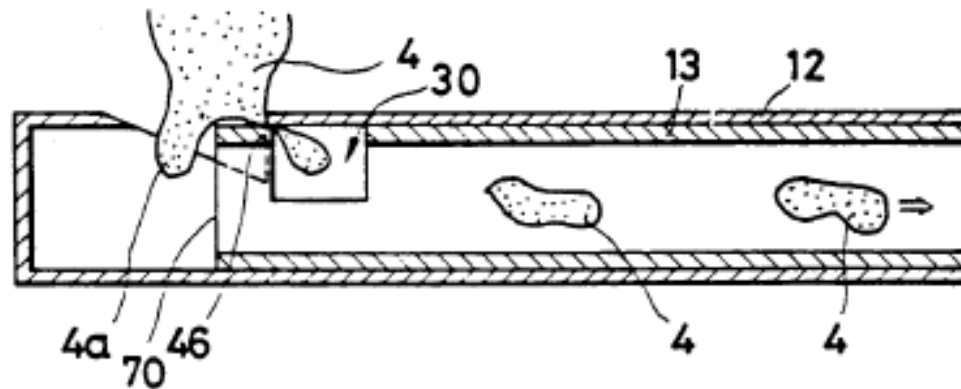
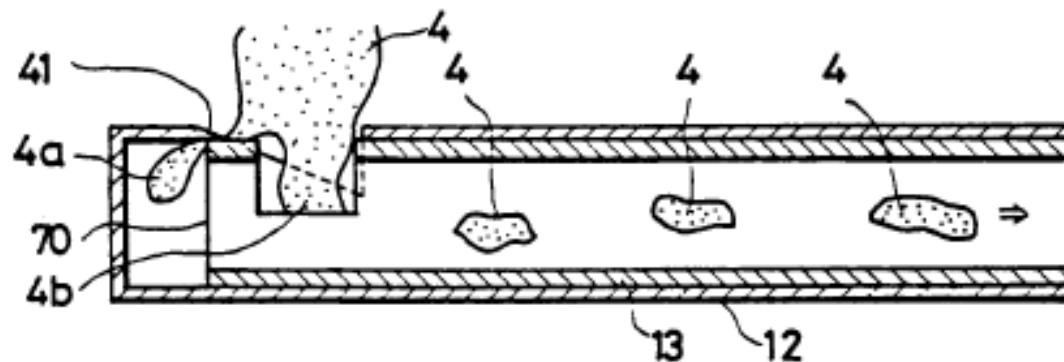


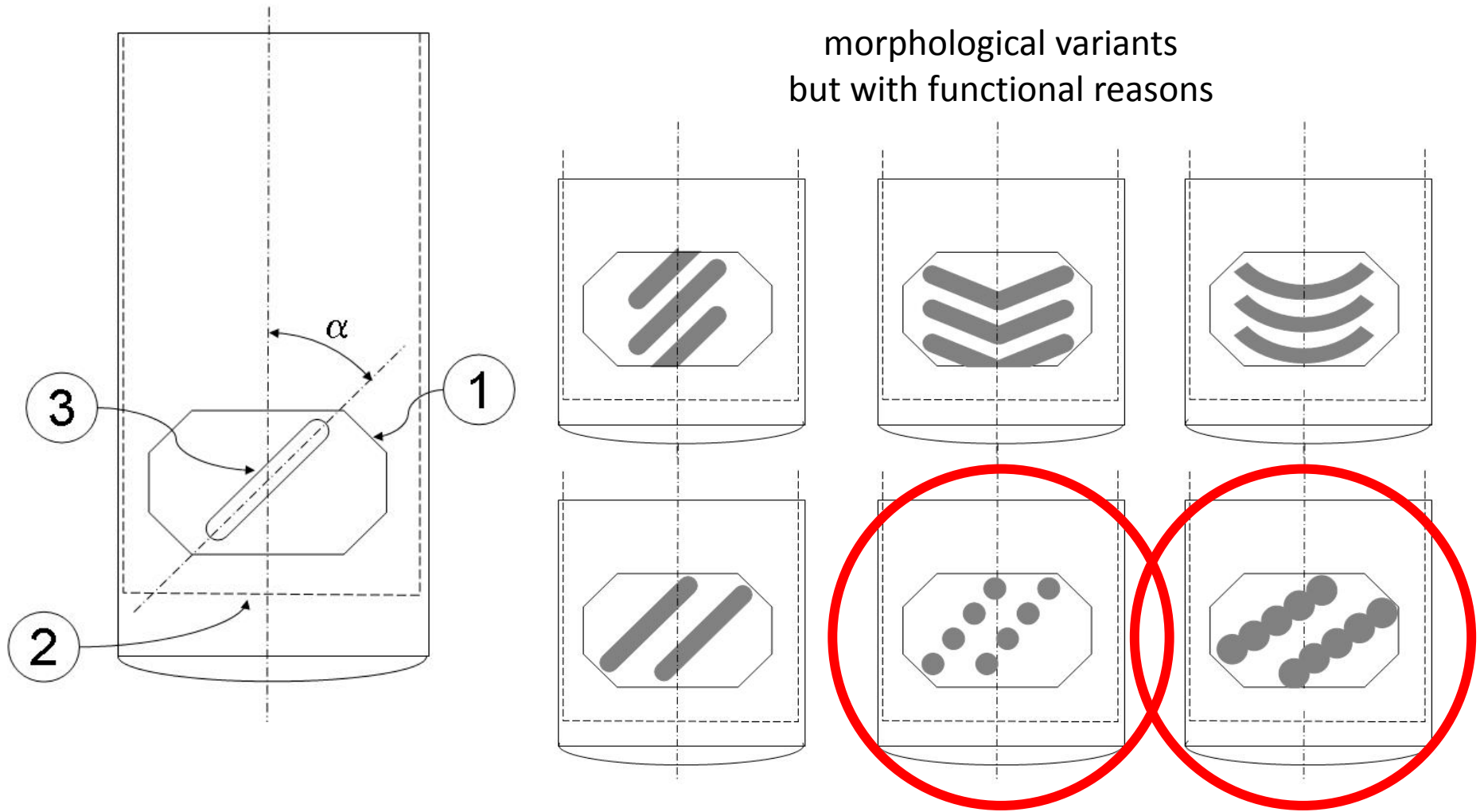
Fig. 4



## However...

- From 2011 at least 10 research groups all around the world started playing with the hole in the guillotine
- The Doheny Vision Research Center, Los Angeles, CA asked for 4 probes.
- The results were interesting: the traction of the retina reduced by 30%! What was happening?

# A new solution (IT2012, PTC2013)



The story is even more complex since..

- In the meanwhile Geuder WO 2012059092A1 patented a device with priority 05/11/2010 where

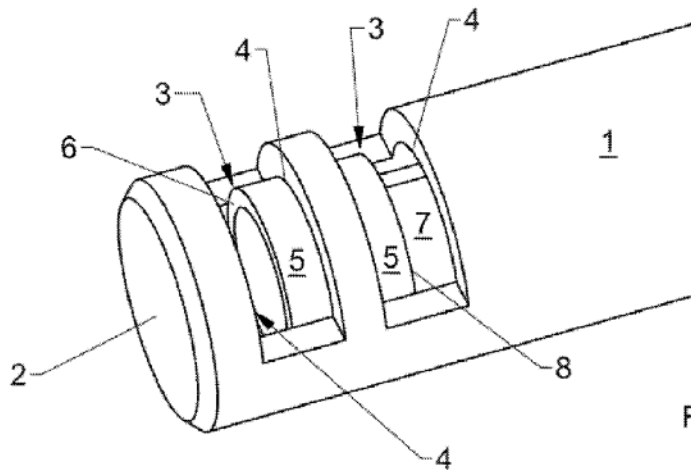
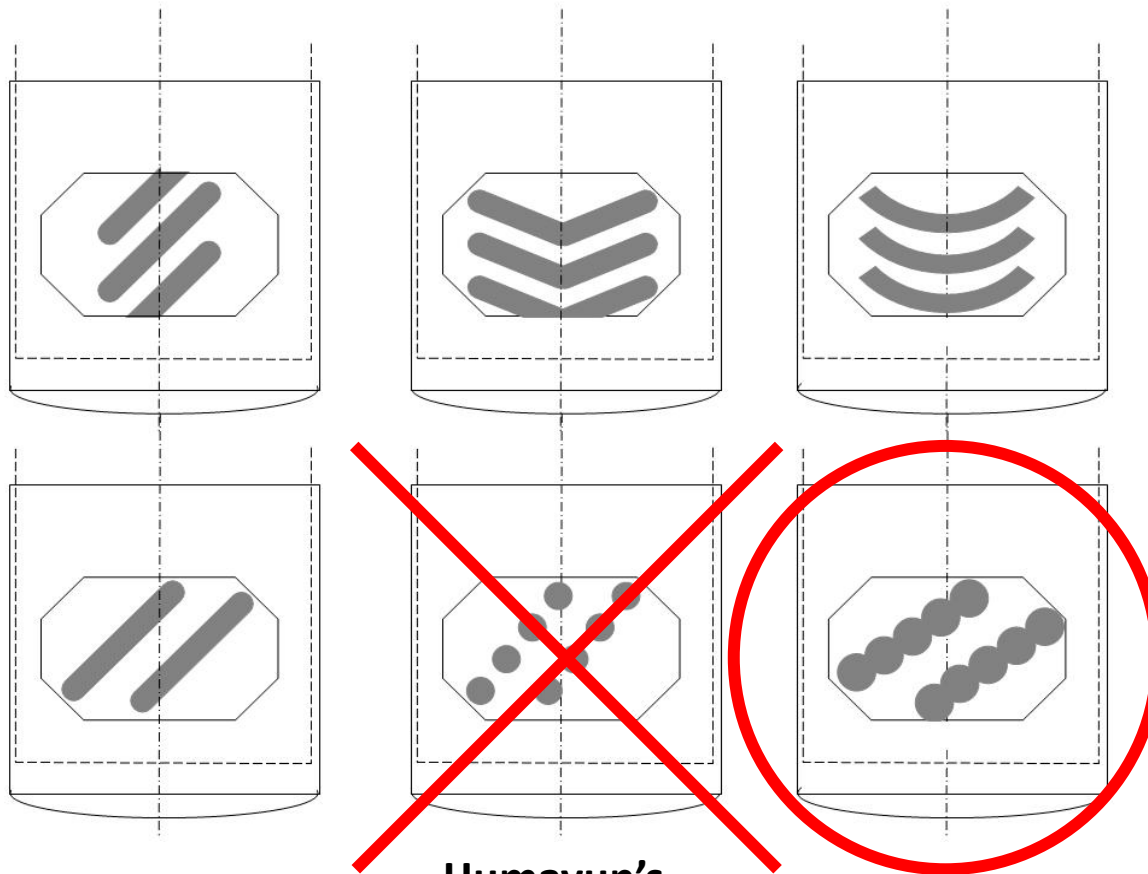


Fig. 7

«... the cutting edge of the inner tube have a different angle with respect to the longitudinal axis than the cutting edges of the outer tube. [...] the stroke movement of the inner tube results in a type of scissor effect with respect to the cutting edges ...»



**Humayun's  
Provisional**

**Really high  
performances**

Alcon (Irvine, CA) bought 30 modified probes (28k\$),  
Acon (Milano, IT) will (hopefully) donate 25k€ to continue studies and tests

# Research/inventing questions

- What will be the next probe?
  - Which need has to be addressed?  
@Surgeon, patient, hospital, manufacturer level
  - How to improve the probe performance?
    - Reducing the size
    - Increasing the probe use (it is a disposable!)
    - Reducing the cost
  - Old ideas now becoming true (reinventing around!)

# Euristics: three examples

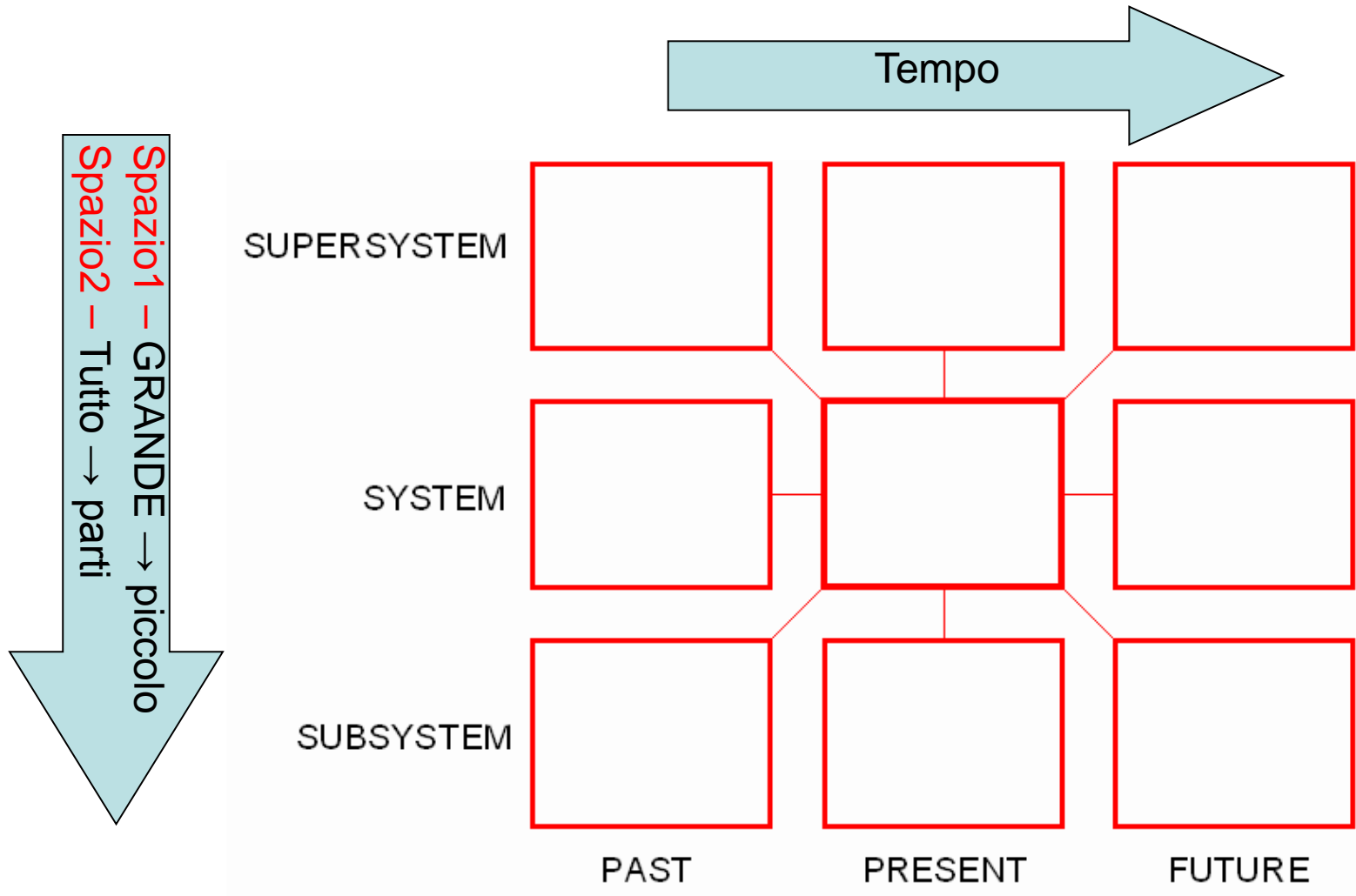
9 Screens

Functional Variants

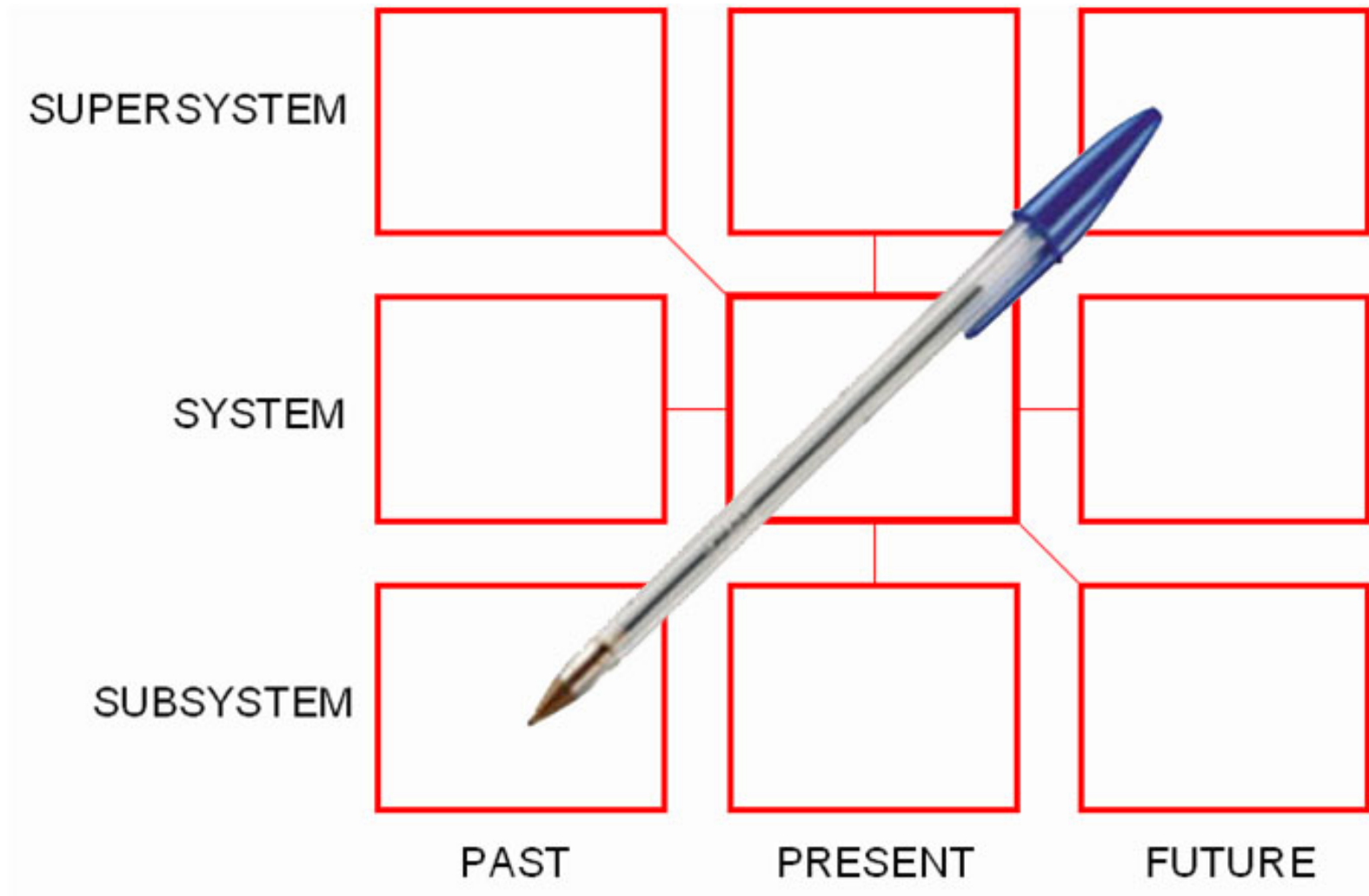
Analogical Reasoning in FBS space



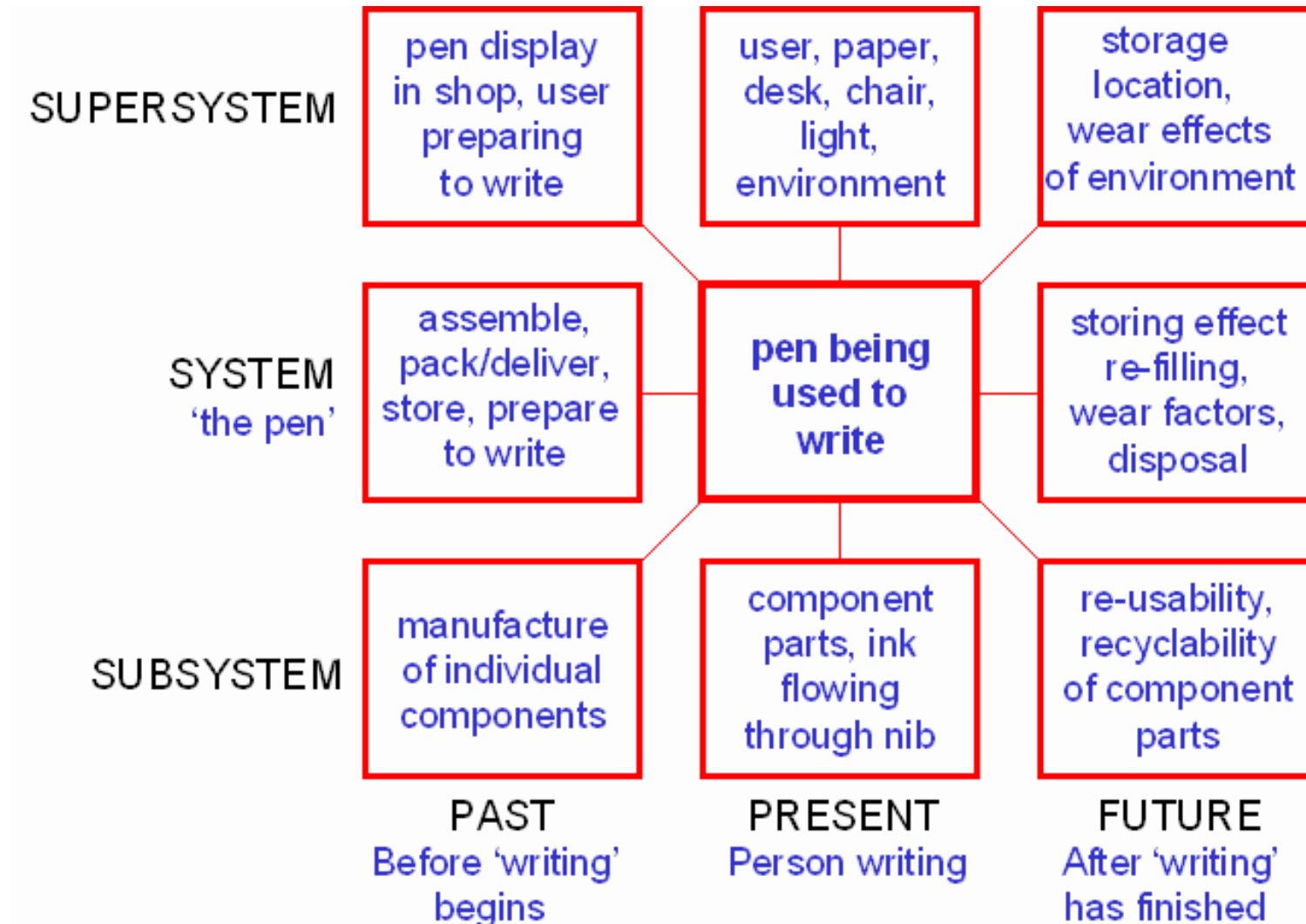
# Euristiche – i 9 quadrati



# Euristiche – i 9 quadrati

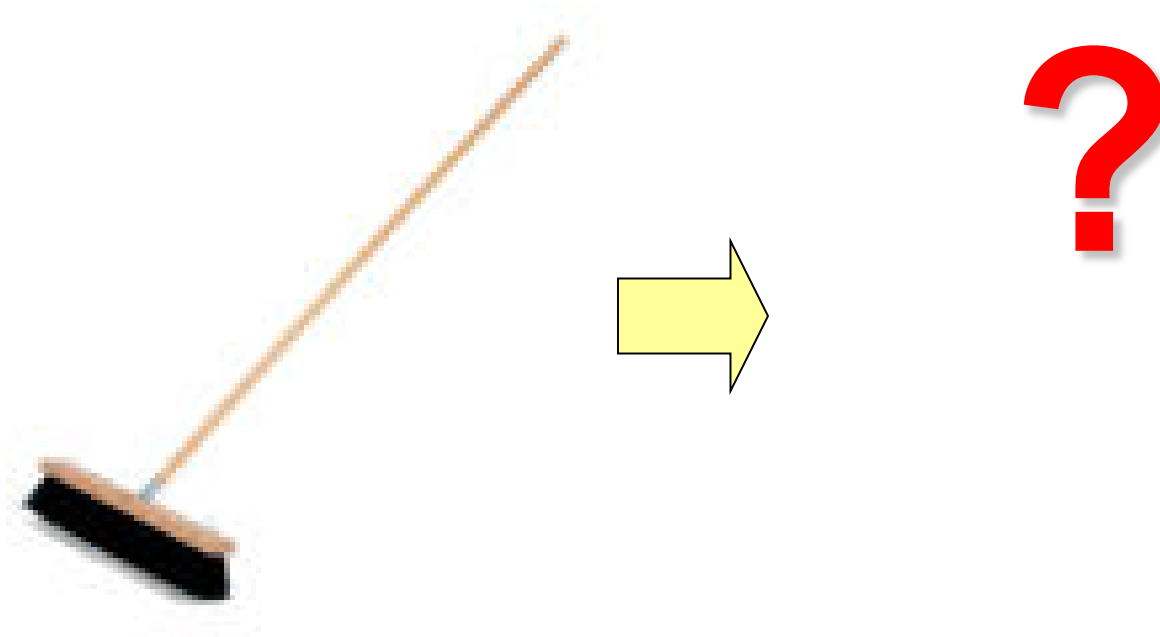


# Euristiche – i 9 quadrati



# Ricerca di varianti funzionali

**Innoviamo un oggetto “banale”**

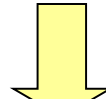


# Ricerca di varianti funzionali

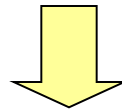
“PULIRE  
POLVERE/SPORCO”



“EXPORT SOLID”



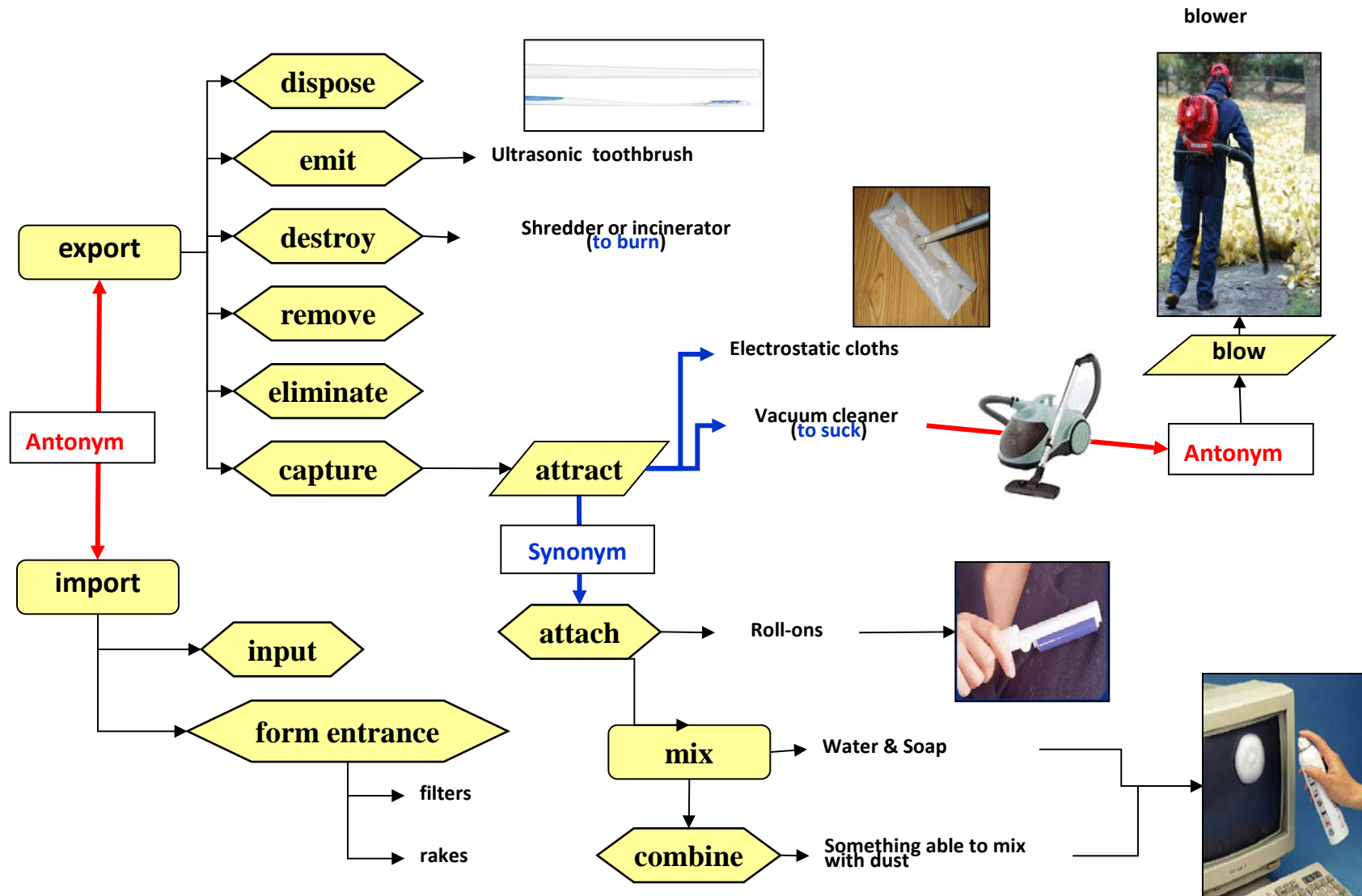
SINONIMI e CONTRARI



“PULIRE  
POLVERE/SPORCO”

Area	Class Functions - Equation(s) -	Base Functions - Parameters of the equations -	Detailed Functions - Declaration of the parameter(s) -
Kinematics	Move	Move on closed path	Rotate, Spin, Turn, Flip
	Move	Move on open path	Advance, Lift, Translate, Switch, Shift, Pick
	Vibrate		Oscillate1
	Arrrest	Arrrest	Stop
	Guide	Transfer	Transport, Deliver, Carry, Convey, Conduct, Direct, Relocate, Steer
Statics	Position	Locate1, Orient, Align, Place1, Dip2	
	Obstacle		Constrain, Restrict1, Resist1, Deviate, Scatter, Brake
	Block DOF	Block DOF	Lock, Hold1, Place1, Fasten, Fix1, Secure
	Connect (=Block DOF+Join)		Engage1, Contact1, Engage, Couple
	Allow DOF	Allow DOF	Open, Unfasten, Unlock, Permit
Dynamics	Release (=Allow+Separate)		Disjoin
	Steady		Hold1, Secure, Fasten, Fix1
	Support	Restraint	Block, Brace, Limit
	Interact1	Interact1	Touch1, Hit, Hammer, Bounce
	Attract		Pull, Lift2
Exchange with External Environment	Repulse		Push, Repulse, Deviate, Scatter
	Input	Input	Inject, Absorb1, Fill
	Supply		Provide, Remove
	Export	Transfer (useful)	Fetch, Emit1, Output, Diffuse2, Conduct2, Transfer2
	Discard (useless) (=E-Remove)		Dispose, Eliminate, Reject
Connection : Logical	Store	Store	Accumulate, Retain, Contain, Shelf, Register, Record
	Collect		Replenish, Refill
	Add	Add	Addition, Absorb1, Dope, Fill, Insulate
	Subtract	Subtract	Generate
	Destroy	Destroy	Delete, Annihilate
Connection : Union	Direct	Direct (agent)	Send1, Trail1, Disengage, Perceive, Locate1, Measure1
	Monitor (input/output)		Track, Test, Control, Sense1, Measure2, Fetch
	Display	Display	Show, Announce, Expose, Emit2
	Identify	Identify	Identify, Mark
	Relate	Relate	Sort, Classify
Connection : Association	Compare	Compare	Confront, Discern, Recognize, Identify
	Associate	Associate	Link1, Correlate, Couple1
	Select	Select	Choose, Identify
	Join	Join	Link2, Attach
	Mix (indistinguishable)	Mix	Mingle
Transformation	Assemble	Assemble	Combine, Coalesce
	Bring close	Bring close	Mate, Attract, Touch2, Couple2
	Separate	Separate	Sever, Disjoin, Split, Carl, Divest1
	Extract	Extract	Refine, Filter, Percolate, Strain, Clear1, Purify
	Remove	Remove	Cut1, Lather, Sand, Abrade, Ablation, Drill, Polish
Qualitative Transformation	Distribute	Distribute	Diffuse1, Dispel, Disperse, Scatter, Diverge
	Disassemble	Disassemble	Disconnect1, Unmate
	Move apart	Move apart	Divide1, Isolate, Detach, Eject, Disengage
	Shape	Shape	Form, Deform, Adapt, Compact, Compress, Press, Crush
	Convert	Convert	Condense, Evaporate, Liquify, Solidify, Temper, Quench
Quantitative Transformation	Elaborate Data	Elaborate Data	Encode, Decode, Differentiate, Integrate, Digitize, Calculate
	Process	Process	Prepared, Clear1, Treat, Condition, Distillate
	Improve	Improve	Clarify2, Purify, Polish
	Protect	Protect	Shield, Prevent, Insulate
	Deteriorate	Deteriorate	Crash
Functioning	Degrade	Degrade	Consume, Brake
	Stay	Stay	Maintain
	Vary	Vary	Amplify, Enhance, Magnify, Multiply
	Decrease	Decrease	Attenuate, Dampen, Reduce
	Change	Change	Scale, Modify (value)
Functioning	Stabilize	Stabilize	Oscillate2
	Fix1	Fix1	Equalize1, Limit1, Control2, Invert, Adjust, Modulate, Adapt2
	Set	Set	Limit
	Initiate	Initiate	Start, Turn on, Switch on
	Enable	Enable	Prepare2, Open, Connect2, Allow
Functioning	Operate	Operate	Run, Work, Activate
	Terminate	Terminate	Turn off, Lock, Stop2, Pause, Interrupt, Switch off
	Disable	Disable	Close, Disconnect2
	Inhibit	Inhibit	Delay, Restrain1, Resist1, Limit1

# Ricerca di varianti funzionali



# Ricerca di varianti funzionali

<p>Broom</p> 	<p>Shredder</p> 	<p>Incinerator</p> 	<p>Adhesive <u>rollon</u></p> 	<p>Electrostatic cloth</p> 
<p>Reactive foam/ reactive spray</p> 	<p>Vacuum cleaner</p> 	<p>Blower</p> 	<p>Washing machine</p> 	<p>Ultrasonic toothbrush</p> 
<p>High pressure washer</p> 	<p><u>Vapor</u> cleaner</p> 	<p>Sand blaster</p> 	<p>CO<sub>2</sub> sand blaster</p> 	<p>...</p>



## Device description in Functional Terms:

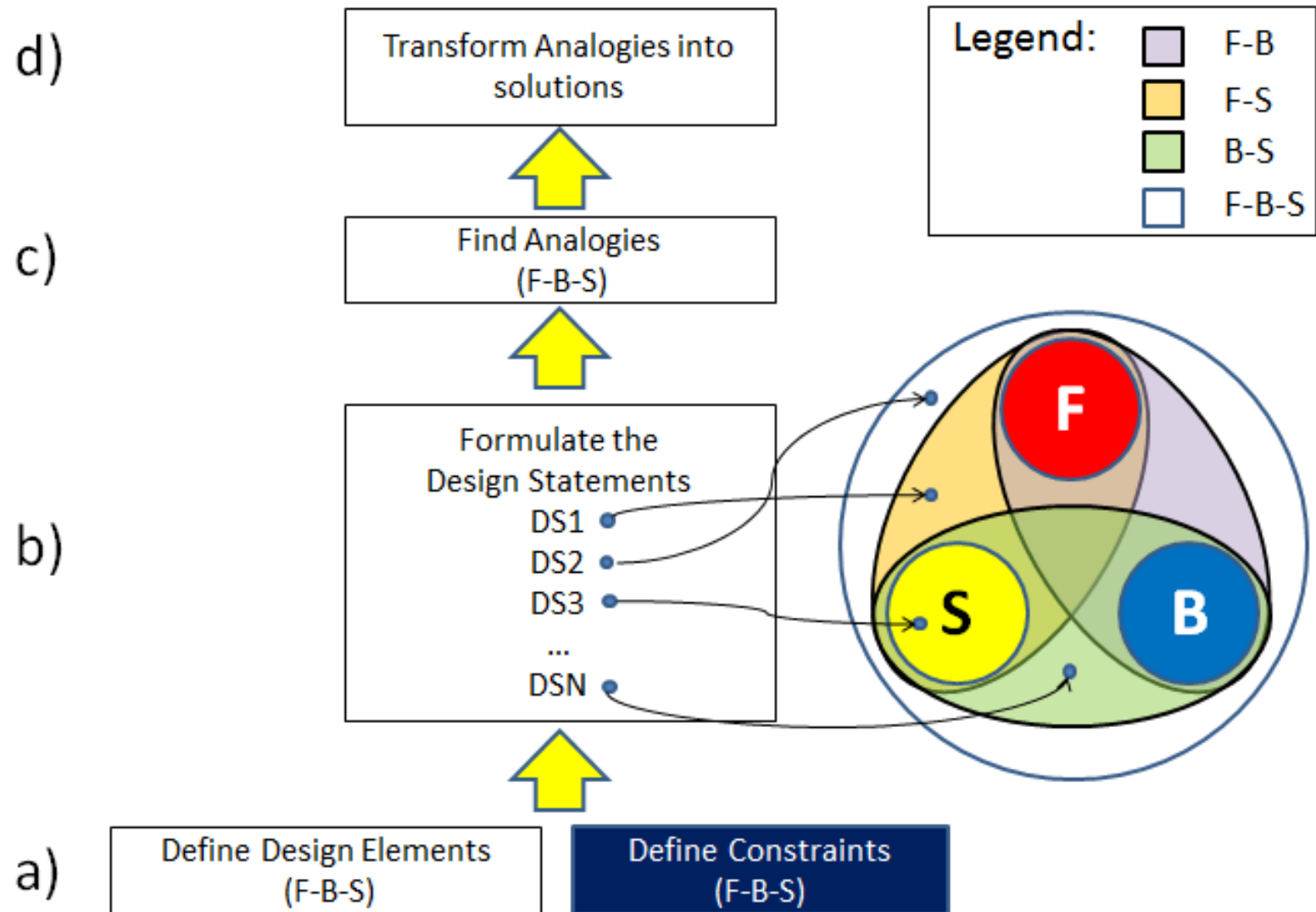
FR0: cut the sclera;

FR1: position probe tip;

FR2: remove vitreous;

FR3: cut vitreous.

# Analogical Reasoning in FBS space



# Analogical Reasoning

- Formulation based on **Structure**. “Please list examples of devices<sup>1</sup> where there is an outer tube with a port at the end and a moving guillotine that moves up and down opening and closing the port”.
- Formulation based on **Functions** (in particular FR2). “Please list examples of devices where a material (solid, liquid or gas) is sucked”.
- Formulation based on **Functions** (in particular FR3). “Please list devices to cut filamentary structures anchored to a surface (imagine hairs, grass, etc..)”.
- Formulation based on **Structure and Functions** (in particular FR3). “Please list examples of devices where a tube/pipe is used to break and remove materials in form of solid or liquid”.
- Formulation based on **Behaviors**. “Please list devices or procedures able to fluidity a material from solid or gel state to liquid state”.

<sup>1</sup> but also living beings or organs

## Contacts

[apreda.riccardo@gmail.com](mailto:apreda.riccardo@gmail.com)

[g.fantoni@ing.unipi.it](mailto:g.fantoni@ing.unipi.it)